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2025-2027 Strategic Plan 1H25 Consolidated Results

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Appendix





ABOUT US > HOW UNIPOL DIFFERS FROM ITS PEERS



Leader in **Health** insurance market

23% market share in Italy
High growth business +11% at 1H25 | +7.7% premiums CAGR 2024-2027



The largest agency network with a win-win remuneration scheme

1,800 insurance agencies and 4,800 sub-agencies Fees proportionate to the agencies' technical performance (loss ratio)



Successful **banking strategy** and distinctive **bancassurance model**

Main shareholder in BPER (19.89%)
Steady inflows and low lapse risk, through 3,200 banking branches



Conservative Motor TPL reservation

Proved by the best-in-class reserved/paid claims ratio^a and the excellent settlement speed^b



Telematics Italian & European **leader** since 2003

55% market share in Italy and 30% in Europe



Domestic player
with a well diversified investment portfolio

99% premiums collected in Italy Investor in IT Govies (<30%), EU Corporate (31%), pioneer in Alternative inv. (6%)



^a Average cost of reserved claims / average cost of paid claims

^b Current year n. of paid claims / n. of incurred claims (excl. claims without follow-up)

NON-LIFE INSURANCE LEADERSHIP

- #1 in Non-Life in Italy | 19% market share
- High proportion of retail & SMEs clients (75%)
- Excellent retention rate | 84% in Motor TPL

BEST-IN-CLASS CLAIMS MANAGEMENT

- 76% settlement speed current year Motor TPL
- Network of over 2,900 body repair shops + 200 windshields repair centers, with significant savings on the cost of claims

SOUND SOLVENCY RATIO

Solvency Ratio sound and steady overtime

212% at FY24 | 222% at 1H25

UNIPOL SHARE PRICE UPSIDE POTENTIAL

- 12.5€bn market cap.
- 3.8€bn net profit target 2025-2027 (30% of the current market cap.)
- +13% EPS CAGR 2024-2027a

HEALTH AND LIFE BUSINESS MODEL

- #1 in Health | 23% market share
 - **Profitable** business model (#1 network of medical centres, o/w n. 50 owned by the Group)
- Life earnings stable and predictable overtime, smoothed by CSM accounting

TARGETS ACHIEVEMENT

Track record in reaching strategic plans financial targets

2022-2024	Net result	Dividends
	3€bn vs. 2.3€bn target	1.3€bn vs. 1€bn target

HIGH FINANCIAL STRENGTH RATINGS

Moody's	Fitch	Morningstar DBRS	AMBEST
Baa2	A	A high	A
Positive Outlook	Stable Outlook	Stable Trend	Stable Outlook

FIRST-CLASS DIVIDEND

- 6.8% avg. div. yield 2022-2024b
- 2.2€bn dividends target 2025-2027 (18% of the current market cap.)
- +10% DPS CAGR 2024-2027





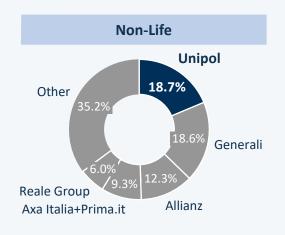
^a Calculated on the *Insurance Group* earnings, i.e. excluding the pro-quota consolidation of the banking associate BPER, considering it as non-strategic equity investment.

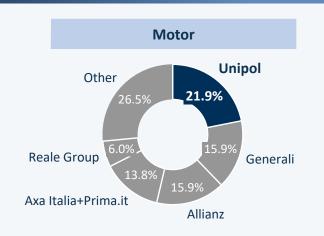


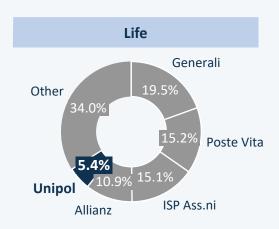


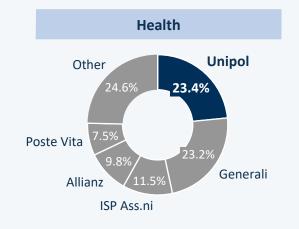
ABOUT US > MARKET SHARES AND DISTRIBUTION NETWORK

MARKET SHARES IN ITALY









Strong leadership in the domestic market, regulated by a local Authority (IVASS)

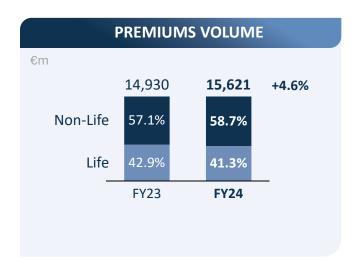
DISTRIBUTION NETWORK North 47% Central 23% South 29% Over 1,800 agencies and 4,800 sub-agencies (3,500 agents and 14,000 sub-agents) Over **3,200 banking branches** (via BPER bancassurance agreement) **BPER** is the #3 banking player in Italy

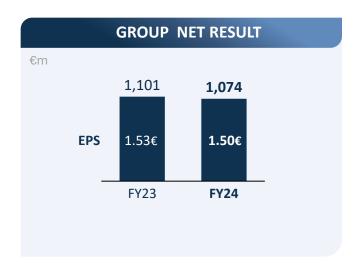
and #1 in Lombardy



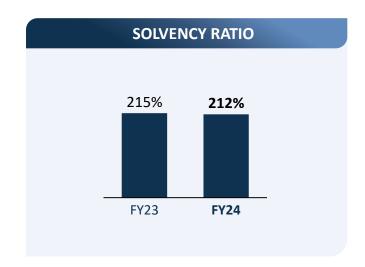


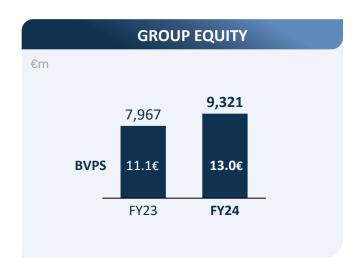
ABOUT US > KPIs

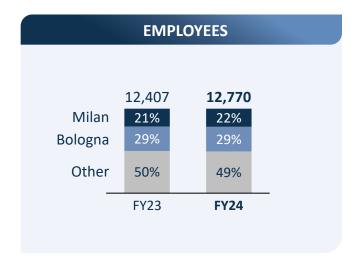






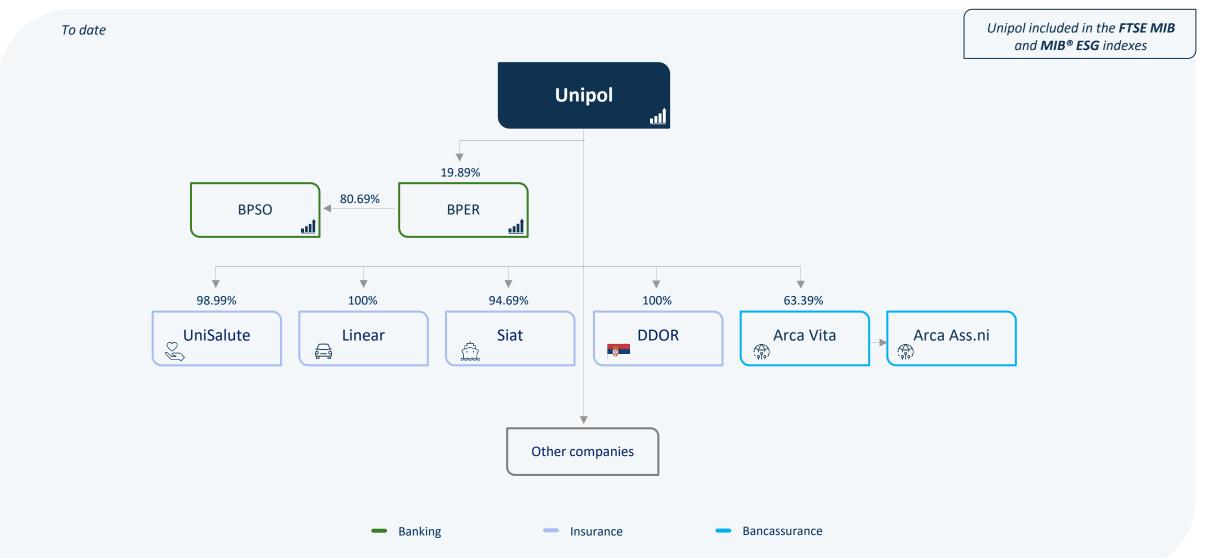








ABOUT US > GROUP STRUCTURE







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AGEING POPULATION

Increased demand for medical services and public health system already under pressure

TECHNOLOGY & AI

Increasingly pervasive diffusion of technology and AI that enables high-potential opportunities

CLIMATE CHANGE

Growing demand for protection driven by the **increase in frequency** and **severity** of **atmospheric events**

CUSTOMER BEHAVIOUR

Evolution of the Customers' purchasing behaviour that requires customised and real-time services





CUSTOMER BASE



STRONGER
INDUSTRIAL PROFITABILITY



STRONGER
DISTRIBUTION NETWORK

BETTER
TECH & PEOPLE SKILLS

- Risk-based portfolio growth and optimisation
- Product engineering and dynamic portfolio management
- Health sustainable growth



- Data-driven innovative retail platform
- Phygital health offering
- Beyond insurance services Customer-centric growth



- Omnichannel distribution model Agency Network-centric
- Bancassurance productivity boosting



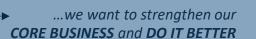
- Tech platforms evolution
- Tech skills massive adoption
- Al driven solutions scale-up





BEYOND INSURANCE





2027

Motor Model



~76% settlement speed current year MTPL Network of 2,876 body repair shops and 211 UnipolGlass centers

Data & Analytics



6bn journeys recorded by Unibox in 2024

Over 130 variables for Motor pricing

Customer Base



>10m insured vehicles

~84% retention MTPL

AI/ML algorithms to improve retention, conversion and profitability models **Injury claims**

settlement model more effective in containing costs

Large claims industrialisation

CLAIMS SETTLEMENT

TELEMATICS

Development and integration of the Smart Move device into the omnichannel telematics offering

PRICING & UNDERWRITING

OFFER

Data-driven retail omnichannel platform scale-up

Fleet and Car Maker and Dealer offering evolution









Data & Analytics



~600 Data scientists and AI experts

Customer Base



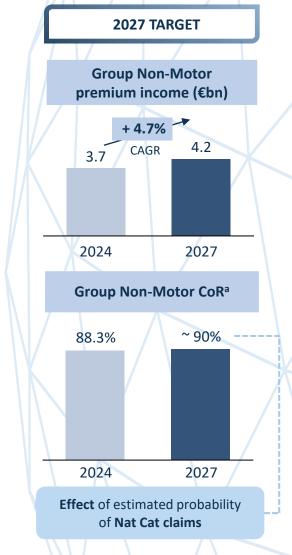
~16.9m Customers of the Group ~88% retention Non-Motor

Brand & Reputation



Unipol brand Top of Mind









Health Model



Group-owned Health Centers (~50)
First affiliate network in Italy, with
proprietary operations center

Customer Base



~11m Health Group Customers **~2.5m Life** Group Customers

Brand & Reputation



Unipol brand Top of Mind

Launch of a new **omnichannel** and **modular** Health product, **combined with** SiSalute **services**

OFFER

Enhance synergies between prevention and protection offering

Investment and **Savings** products enlargement

Orchestration and delivery of services through the SiSalute platform (telemedicine, care manager, pharma) for Protection and Health products

INNOVATION



Boost of the Health **business mix** across channels, including digital, to **increase retail Customer share**

Stronger leadership in Pension Funds and Health Funds

TECHNICAL EXCELLENCE AND OPERATIONS

Advanced product engineering for managing claims frequency

Claims settlement automation with Al pathology model

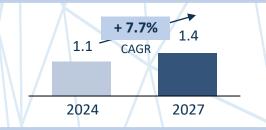
Life portfolio management with **focus on renewals** at maturity

2027 TARGET

Group Life New Business Value^a (€bn)



Group Health premium income^b (€bn)



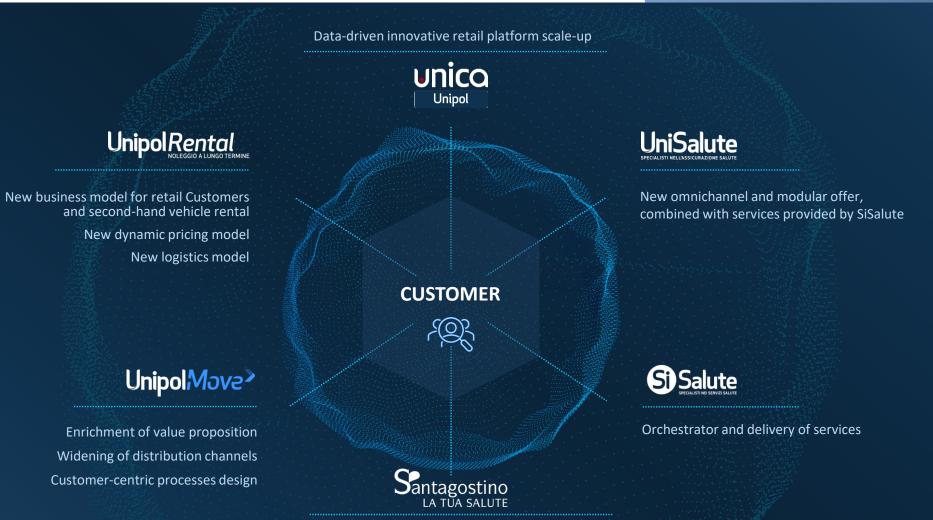
Group Health insurance service result^c (€bn)



^a New Business CSM IFRS 17 and New Business Value Unit Linked. ^b Arca Ass.ni and Unipol Ass.ni S.p.A. data only refer to the Health Line of Business (LoB), UniSalute Non-Life total income. ^c IFRS 17 result (IFRS 4 2022 technical result)







Primary network with further geographical expansion of medical centers

New clinical offers based on Customer needs with best-in-class NPS

Phygital evolution







Brand & Reputation



Unipol reputation to support the banking channel



Dedicated

Bancassurance platform
leveraging Unipol assets

Uniport – new IT platform for bancassurance

Customer support evolution

DISTRIBUTION MODEL

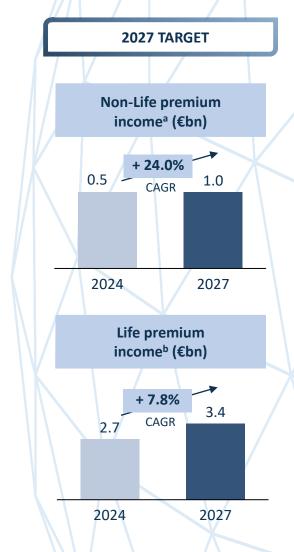


Boost in capital-light offer

Strengthening the **protection** business with **bundled solutions**

NON-LIFE OFFER

Evolve offering in terms of product innovation and multichannel services to increase volumes and maximise portfolio profitability

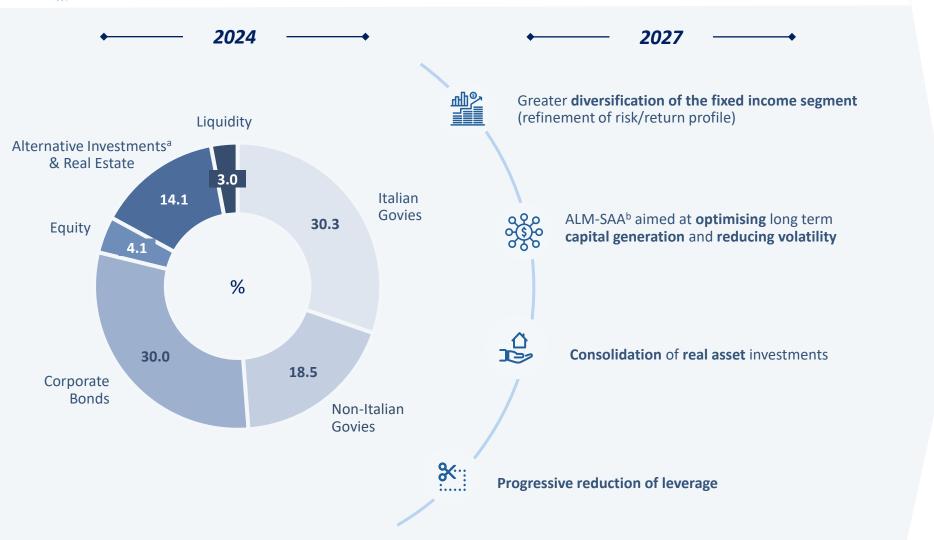


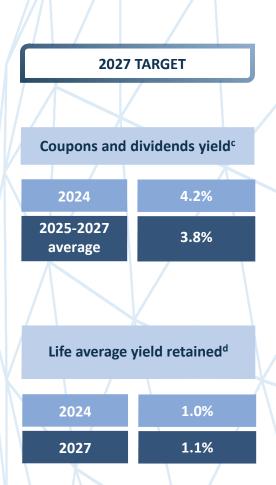
^a Including Premium of Arca Assicurazioni (with Protection Arca Vita) and UniSalute through the bancassurance channel. ^b Including Premium of Arca Vita (excluding Protection)





2025-2027 STRATEGIC PLAN STRATEGIC ASSET ALLOCATION







^a Real Assets, Private Equity, Hedge Funds. ^b ALM: Asset and Liability Management, SAA: Strategic Asset Allocation. ^c Non-Life and Life free capital ^d Group perimeter, only Segregated Funds.

Insurance KPIs			Unipol
	2027 Target	Δ vs 2024	
Non-Life Premiums	10.6 €bn	+ 4.9% CAGR	
of which Motor	4.9 €bn	+ 4.2% CAGR	
of which Non-Motor ^a	4.2 €bn	+ 4.7% CAGR	
of which Health	1.4 €bn	+ 7.7% CAGR	
Non-Life CoR	92.0%	- 1.6 p.p.	
Life premiums	7.4 €bn	+ 4.8% CAGR	

^a Excluding Health business

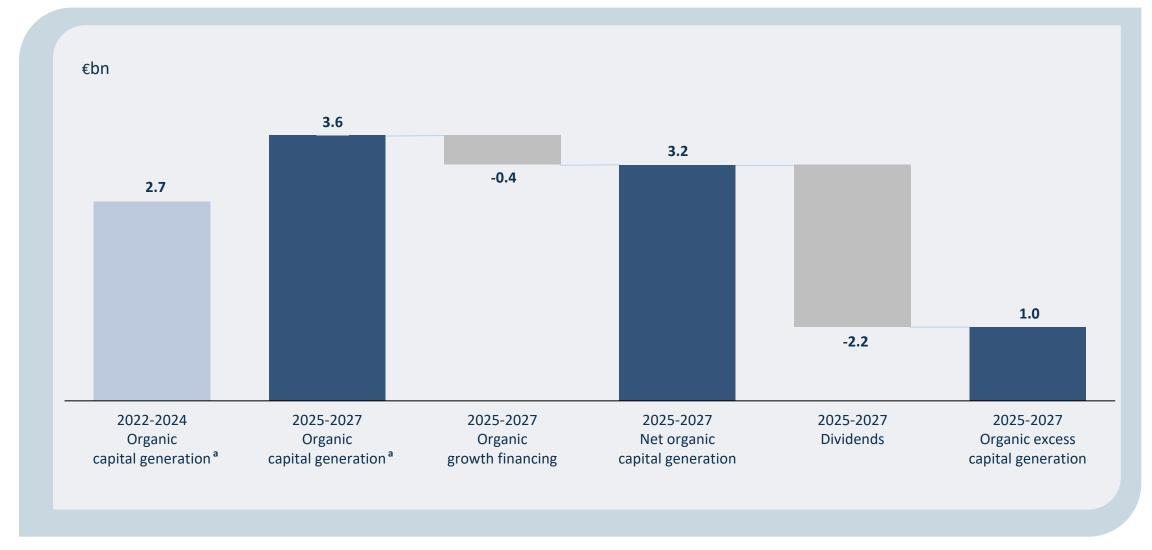




The "Insurance Group" net profit excludes the pro quota consolidation of banking associates BPER and BPSO, considering them as non-strategic equity investments.



2025-2027 STRATEGIC PLAN CAPITAL GENERATION



^a After taxes





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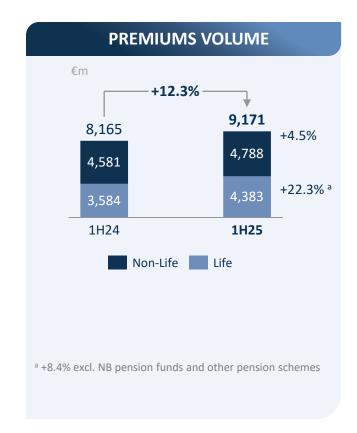
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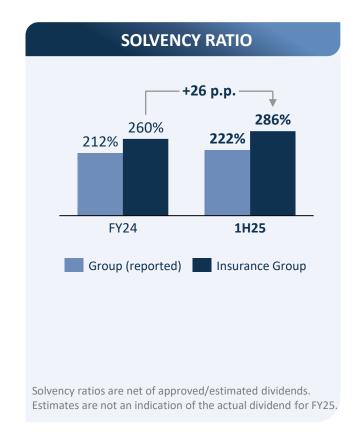




1H25 **GROUP** BUSINESS OVERVIEW







The "Insurance Group" perimeter excludes the pro quota consolidation of banking associates BPER and BPSO, considering them as non-strategic equity investments.





1H25 CONSOLIDATED RESULTS > **GROUP** FIGURES

GROUP RESULTS

1H24 475 137 24 636 121 757	1H25 Reported 520 180 47 748 122 870	(198m at 1H2
137 24 636 121	180 47 748 122	(198m at 1H2
24 636 121	47 748 122	(198m at 1H2
636 <i>121</i>	748 122	(198m at 1H2
121	122 <	
		(198m at 1H2
757	870	743m incl. 1H
		banking resu
555	622 <	(632m at 1H2
511	600	
FY24	1H25 Reported	
212%	222%	
		FY / 4

The Group 1H reported results include 1Q results of BPER and BPSO.

A three-months' time lag in the incorporation of the banks' results is also expected at 9M, while a realignment will be carried out at 2025YE.

INSURANCE GROUP RESULTS

€m	1H24	1H25
Non-Life	475	520
Life	137	180
Other	24	47
Pre-tax result before dividend from banks	636	748
Dividend from banking associates	134	240
Pre-tax total result	770	988
Net result	568	740
Group net result	526	718
	FY24	1H25
Solvency 2 Ratio ^a	260%	286%

The "Insurance Group" perimeter excludes the pro quota consolidation of banking associates BPER and BPSO, considering them as non-strategic equity investments.



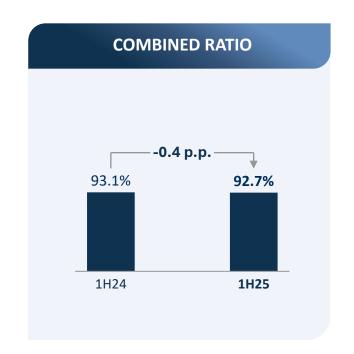


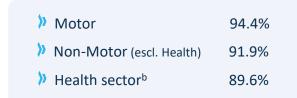


1H25 CONSOLIDATED RESULTS > NON-LIFE BUSINESS OVERVIEW











>> Fin. Running Yield^c 4.4%

unipol 2025-2027 STRATEGIC PLAN

Stronger | Faster | Better

^a Including premiums of Arca Assicurazioni (176m) and UniSalute (66m) through the bancassurance channel

b At Group level, the Health sector refers to the total income of UniSalute (607m) + Health LoB of Unipol Assicurazioni (24m) and Arca Assicurazioni (33m)

^c Investment yield on a yearly basis



1H25 CONSOLIDATED RESULTS > **NON-LIFE** PREMIUM COLLECTION

PREMIUM COLLECTION €m +4.5% 4,788 4,581 +4.0% 2,290 2,202 +5.0% 2,498 2,379 1H24 1H25 Motor Non-Motor

Breakdown by Business Line

	€m	Comp.	Var.
Motor	2,290	48%	+4.0%
Motor TPL	1,690	35%	+3.3%
Motor Other Dam.	600	13%	+6.0%
Non-Motor	2,498	52%	+5.0%
Health	639	13%	+11.0%
Accident	371	8%	+5.5%
Fire/other dam. to prop.	729	15%	+2.3%
General TPL	386	8%	+0.8%
Other	373	8%	+4.9%
Total	4,788	100%	+4.5%

Breakdown by Customer Segment

	Motor	Non-Motor	Total
Retail & SMEs	41%	34%	75%
Corporate	8%	17%	25%
Total	48%	52%	100%

Breakdown by Company

	€m	Comp.	Var.
Unipol Ass.ni	3,700	77%	+2.3%
UniSalute	607	13%	+17.4%
Arca Ass.ni	176	4%	+11.6%
Linear	137	3%	+10.5%
Other companies	168	3%	+2.3%
Total	4,788	100%	+4.5%

Breakdown by Sales Channel

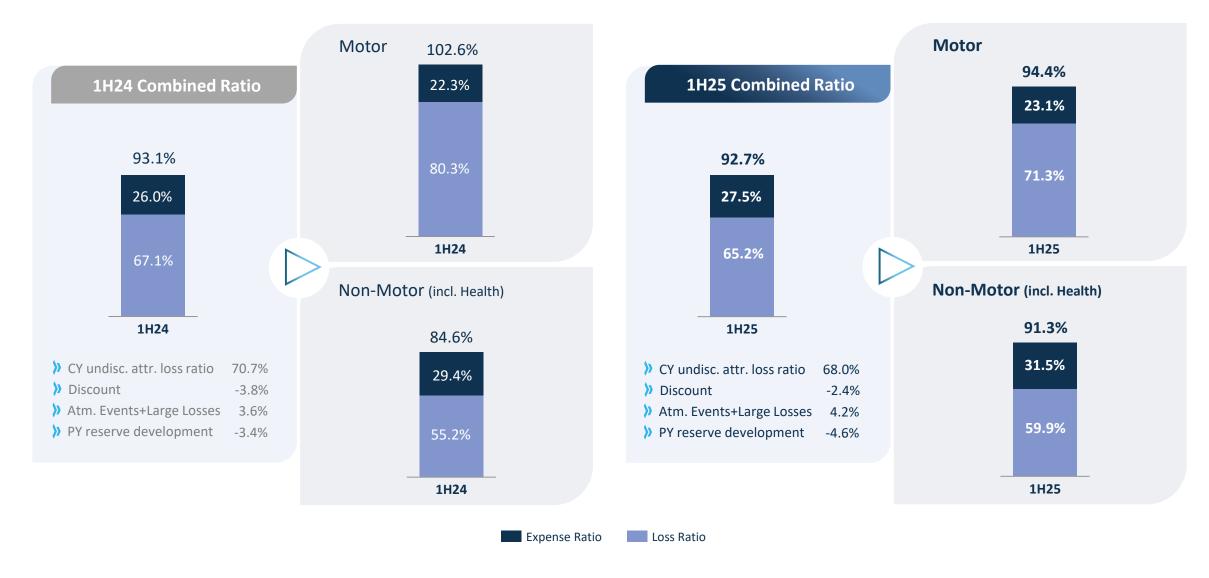
	Agentsa	Bancass.	Other	Total
Unipol Ass.ni	75%	2%		77%
UniSalute	11%	1%		13%
Arca Ass.ni		4%		4%
Linear			3%	3%
Other companies	2%		1%	3%
Total	89%	7%	4%	100%







1H25 CONSOLIDATED RESULTS > NON-LIFE COMBINED RATIO







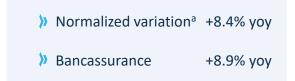


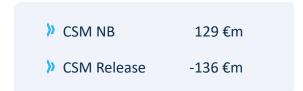
1H25 CONSOLIDATED RESULTS > **LIFE** BUSINESS OVERVIEW















^a Excluding new business pension funds and other pension schemes

b Investment yield on a yearly basis



1H25 CONSOLIDATED RESULTS > LIFE PREMIUM COLLECTION



Breakdown l	vo	Line	of	Business
Di Calla O III I	~, .		•	Dasiliess

	€m	Comp.	Var.
Traditional	2,430	55%	-2.6%
Unit linked	491	11%	+59.5%
Pension funds	1,243	28%	+77.5%
Capitalization	219	5%	+172.9%
Total	4,383	100%	+22.3%

Breakdown by Market Segment

	Total	Hybrids	Pure Traditional	Pure Linked	Pension Funds
Individual	60.0%	23.6%	34.6%	1.3%	0.4%
Collective	36.0%		8.1%		27.9%
Corporate	4.0%		4.0%		
Total	100%				

Breakdown by Distribution Channel

	€m	Comp.	Var.
Agents	877	20%	+14.2%
Bancassurance	1,955	45%	+8.9%
Head Office	1,511	34%	+62.4%
Other	40	1%	-55.9%
Total	4,383	100%	+22.3%

Breakdown by Company

	€m	Comp.	Var.
Unipol Ass.ni	2,416	55.1%	+35.8%
Arca Vita + AVI	1,948	44.4%	+9.2%
Other companies	19	0.4%	-10.4%
Total	4,383	100%	+22.3%



Net Inflows

Traditional + Capitaliz.

€m

Other

Total



1H25

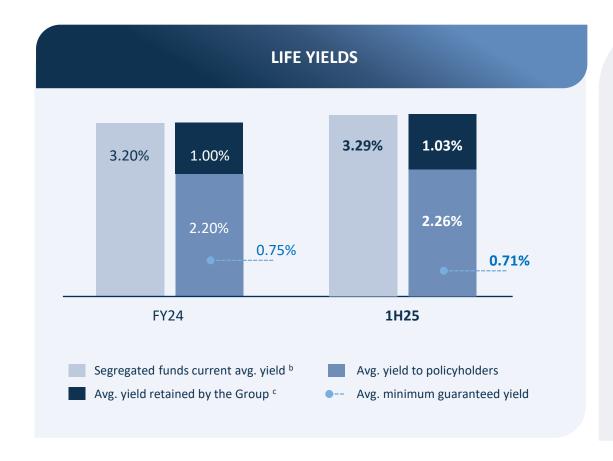
+738

+974

+1,712



1H25 CONSOLIDATED RESULTS > **LIFE** YIELDS



Technical Reserves by Minimum Guarantee^a

	FY24		11	125
Min. guar. yield	€bn	Comp.	€bn	Comp.
0%	21.9	57%	23.7	60%
0% - 1%	7.0	18%	6.6	17%
1% - 2%	4.3	11%	4.1	10%
2% - 3%	3.9	10%	3.8	9%
>3%	1.7	4%	1.7	4%
Total	38.8	100%	39.7	100%

^c Gross financial yield on a yearly basis Operating figures



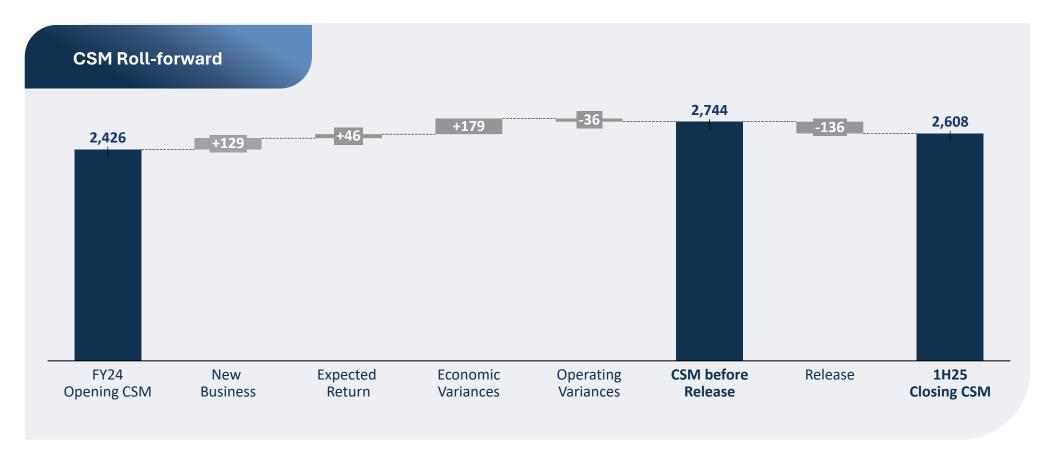
^a Technical reserves of segregated funds in the existing portfolio

^b Calculated at cost basis



1H25 CONSOLIDATED RESULTS > **LIFE** CSM

€m



Operating figures





1H25 CONSOLIDATED RESULTS > INVESTMENTS

Investments by Asset Class^a

	FY	FY24		125
	€bn	Comp.	€bn	Comp.
Total Bonds	45.3	78.8%	46.7	79.2%
o/w Italian Govies	17.4	30.3%	17.6	29.8%
o/w Non-Italian Govies	10.6	18.5%	11.1	18.8%
o/w Corporate	17.2	30.0%	18.0	30.6%
Cash	1.7	3.0%	0.9	1.6%
Equity and Funds	2.4	4.1%	3.1	5.2%
Alternative Investments ^b	3.2	5.6%	3.3	5.7%
Real Estate	4.9	8.5%	4.9	8.3%
Total	57.4	100%	59.0	100%

Breakdown by Accounting Classification – 1H25

Total	75.5%	4.6%	6.3%	12.0%	1.6%	100%
Real Estate		0.1%	0.5%	7.7%		8.3%
Alternative Investments ^b		2.6%	3.1%			5.7%
Equity and Funds	4.4%	0.8%	0.0%			5.2%
Cash		0.0%			1.6%	1.6%
Corporate	25.1%	1.1%	2.6%	1.8%		30.6%
Govies	46.0%	0.0%	0.1%	2.5%		48.6%
	FVOCI	FVPL NL&Life free cap.	FVPL Life segr. acc.	Amort. cost	Other	Total

Duration (years)

		FY24			1H25	
	Non-Life	Life	Total	Non-Life	Life	Total
Assets	2.1	6.0	4.8	2.5	6.4	5.1
Liabilities	2.6	7.2	5.7	2.5	7.5	6.0
Mismatch	-0.3	-0.4	-0.4	0.7	-0.2	0.1





^a Excluding treasury shares, DDOR and *Class D.* Market value

^b Real Assets, Private Equity, Hedge Funds Operating figures



1H25 CONSOLIDATED RESULTS > FINANCIAL INVESTMENT YIELDS

€m

		1H24			1H25	
	Non-Life	Life free cap.	Total	Non-Life	Life free cap.	Total
Coupons and dividends	308	57	365	301	66	367
Yield	4.5%	4.6%	4.5%	4.4%	4.5%	4.5%
Realized/unrealized gains/losses	92	12	104	53	10	63
Yield	1.3%	1.0%	1.3%	0.8%	0.7%	0.8%
Total	399	69	469	354	<i>76</i>	430
Yield	5.8%	5.5%	5.8%	5.2%	5.2%	5.2%

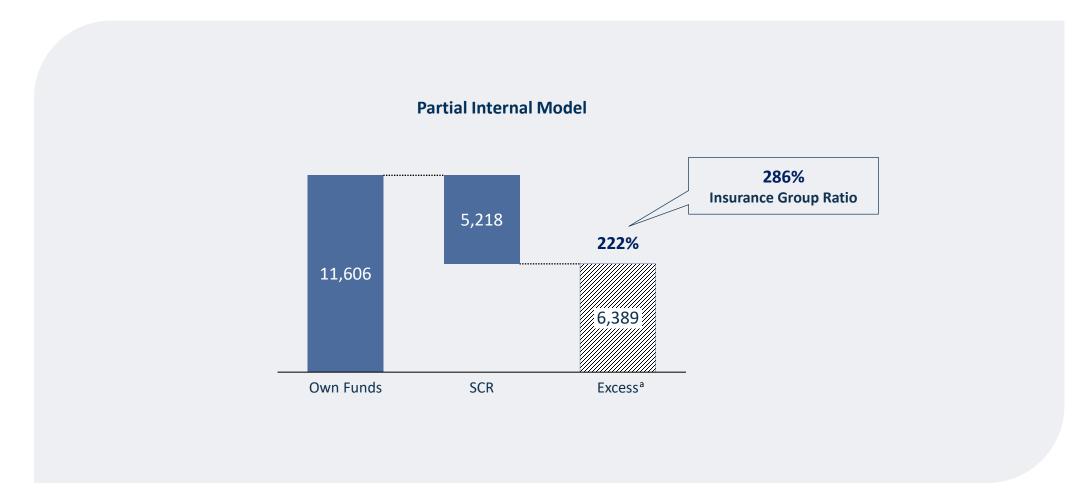






1H25 CONSOLIDATED RESULTS > SOLVENCY 2

€m



The Insurance Group Solvency ratio is an operating figure calculated under the assumption that the banking associates BPER and BPSO are treated as non-strategic equity investments, rather than shareholdings in credit institutions with the ensuing pro-quota consolidation of own funds and capital requirements as determined in accordance with the relevant sectoral regulations.

Own funds and solvency ratios are net of approved and/or estimated dividends. Estimates are not an indication of the actual dividend for FY25.

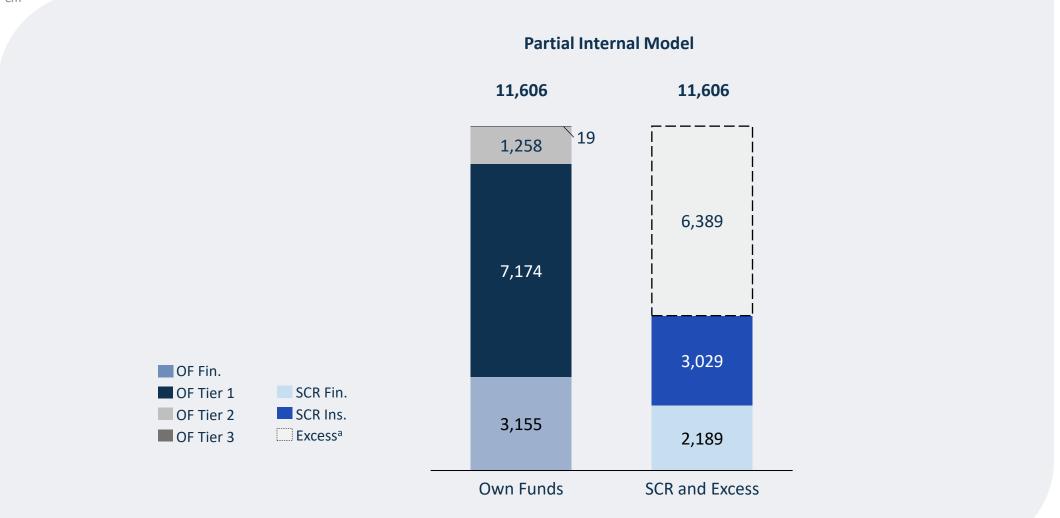
^a Eligible Own Funds in excess of Solvency Capital Requirements





1H25 CONSOLIDATED RESULTS > SOLVENCY 2 OWN FUNDS AND SCR DETAILS

€m







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▼ APPENDIX > 1H KPIs

€m	1H24 Reported	1H25 Reported
Premium collection	8,165	9,171
Non-Life	4,581	4,788
Life	3,584	4,383
Combined Ratio	93.1%	92.7%
Insurance and other businesses pre-tax result	636	748
Banking associates result (BPER and BPSO)	121	122
Pre-tax total result	757	870
Net result	555	622
Group net result	511	600
€m	FY24	1H25
Total Equity	9,628	9,689
Group Equity	9,321	9,402
Solvency 2 ratio (PIM) ^a	212%	222%

Insurance Group KPI	s – 1H25
Net result	740
Group net result	718
Solvency 2 ratio ^a	286% /





1H25 P&L BY SECTOR

Reported figures

€m	Non-Life	Life	Banking Associates	Othera	Total
Insurance revenues	4,578	314	0	0	4,893
Insurance costs	-4,102	-182	0	0	-4,284
Reinsurance result	-144	-6	0	0	-150
Insurance services result	332	126	0	0	459
Net financial result	253	85	122	1	462
Interest exp. on fin. liabilities	-83	-18	0	5	-96
Other revenues/costs	17	-13	0	42	45
Pre-tax result	520	180	122	47	870
Net result	346	121	122	32	622





APPENDIX > UNIPOL GROUP COMPANIES

Main Companies



Unipol Assicurazioni: Non-Life and Life insurance company



Network: over 1,800 agencies



Arca Vita: Bancassurance company (JV among Unipol, Banca Pop. Emilia, Banca Pop. Sondrio and other popolari banks) selling Life products (esp. savings products and pension schemes)

Premiums: 2,805 €ma

Network: over 3,200 banking branches



Arca Assicurazioni: Bancassurance company (JV among Unipol, BPER, BPSO and other *popolari* banks), controlled by Arca Vita, selling MV, household and capital protection

Premiums: 272 €m

Network: over 3,200 banking branches



UniSalute: Leader in Health insurance, operating in Italy through a network of agreed health centres, clinics and hospitals

Premiums: 1,013 €m; 2nd health ins. company

in Italy (1st incl. Unipol Ass.ni premiums)



Linear: Non-Life direct insurance company, which sells MV and Non-Motor products via Internet

Premiums: 251 €m

5th **direct insurance** company in Italy



Siat: specialized Group transport and aviation insurance company, the only one entirely devoted to these businesses in Italy. National leader in the transport, hull and cargo insurance market

Premiums: 160 €m

Network: ~200 agencies and brokers



DDOR: Serbia-based leading private insurance company, offering Non-Life and Life products

Premiums: 153 €m

Network: 81 agencies and 86 brokers



Gruppo UNA: Hotel chain: 55 hotels (22 o/w in franchising) and 3 brands: UNA Esperienze (luxury hotels/villas/resorts), UNA HOTELS (4-star hotels/resorts) and UNAWAY (modern hotels/aparthotels)

No. of rooms: 6,036





APPENDIX > UNIPOL GROUP COMPANIES

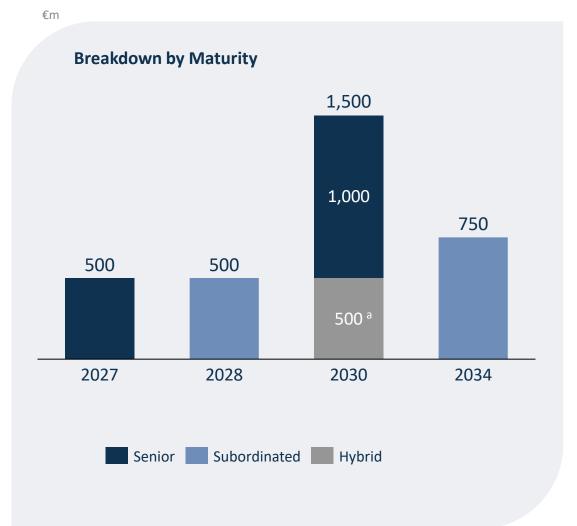
Other Companies

UnipolRental NOLEGIO ALUNGO TERMINE	UnipolRental: Long-term rental of passenger cars and light commercial vehicles	Network: almost 130,000 vehicles
UnipolService	UnipolService: Car repair service	Managed claims: ~ 215.000 Network: over 2,900 bodyshops
UnipolGlass CENTRICRISTALLIANTO	UnipolGlass: Windshield repair and replacement	Repair services: over 160,000 Network: ~ 200 centres
UnipolAssistance	UnipolAssistance: Roadside assistance	Customer care and assistance requests: over 2,2 million
UnipolTech	Unipol <i>Tech</i> : Motor telematics Unipol <i>Move</i> E-tolling and integrated mobility services	n. Unibox installed ~3.5 million
Santagostino LA TILA SALUTE STATIA SALUTE PIO SPACIO ALLA TUA SALUTE	Centri Medici Santagostino, Gratia&Salus, Centro Florence, Villa Donatello: Health centres, medical clinics	Network: 50 centres, over 2,300 employees
davinci	Davinci: Digital health services including virtual care elty The platform provides for instruments to dipatients, including the App to receive specific medical advice and support	gitalize the medical centres and services for

Other ancillary companies: ICar, Tantosvago, WelBee, Unicasa, UnipolHome, UnipolPay



APPENDIX > UNIPOL SpA — DEBT INSTRUMENTS AND RATINGS



Average Cost		
	FY24	1H25
Outstanding debts	4,250	3,250
Average cost	4.02%	4.21%
Senior	3.20%	3.26%
Subordinated/Hybrid	5.19%	5.03%

Rating		
	Moody's	Fitch
Senior	Baa3	A-
Subordinated	Ba1	BBB
Hybrid	Ba2	BBB-







Luca Zaccherini, Senior Executive responsible for drawing up the corporate accounts of Unipol S.p.A., declares, in accordance with Article 154-bis, para 2, of the 'Consolidated Finance Act', that the accounting information reported in this document corresponds to the document contents, books and accounting records.

The content of this document does not constitute a recommendation in relation to any financial instruments issued by the company or by other companies of the Group, nor does it constitute or form part of any offer or invitation to sell, or any solicitation to purchase any financial instruments issued by the company or by other companies of the Group, nor may it be relied upon for any investment decisions by its addressees.

Numbers in the document may not add up only due to roundings.

Unless otherwise specified, all figures reported in this presentation refer to the Unipol Group and are based on in force IFRS.

The slides of this presentation referring to 2025-2027 Strategic Plan contain information and data, expectations, estimates, forecasts of results and events reflecting the current views and assumptions by company management. This content may differ, even significantly, from what may actually occur as a result of events, risks, economic conditions and market factors that are not known or foreseeable as at 28 March 2025 or that are beyond the control of management.

Furthermore, the company shall have no obligations with respect to the subsequent updates of this content.



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